Shannon Ratliff Corless Nominee to be the Assistant Secretary for Intelligence and Analysis U.S. Treasury Department U.S. Senate Select Committee on Intelligence November 30, 2021

Chairman, Vice Chairman, and distinguished members of the Committee, it is an honor to sit before you today as you consider my nomination for the role of Assistant Secretary for Intelligence and Analysis at the U.S. Department of the Treasury. I am deeply grateful to President Biden, Vice President Harris, Secretary Yellen, and Deputy Secretary Adeyemo for their confidence in me, and to Director of National Intelligence Avril Haines for her support and encouragement in my decision to accept this nomination.

I want to take a moment to recognize several important individuals in my life, without whom today would not be possible.

First and foremost, my husband Josh. He is the love of my life, my best friend, and the most amazing father to our two children, Declan and Margot, who are the lights of our lives.

I would also like to recognize my mother and father, Linda and Bill Ratliff, and my brother Chet. Our parents were the ultimate role models. They instilled in us from a young age, a sense of confidence that we are capable of achieving our goals and realizing our dreams. My father passed away nearly 10 years ago, and while it saddens me enormously that he's not around to savor this moment, I know he is with me every step of the way.

I would like to recognize my in-laws, Joseph and Sylvia Corless, who have truly become like a second set of parents to me. Finally, I would also like to recognize my late grandmother, Mary Virginia Moser Horgan, who passed away on Christmas Night of 2020.

There are so many more people—family, friends, and colleagues—to whom I owe a debt of gratitude for their love and support.

My interest in service to my country came at an early age. I grew up in Tampa, Florida, near MacDill Air Force Base. I vividly recall watching my father—a television anchor at WFLA-TV—report daily on Operation Desert Storm. The conflict, and my father's role in reporting it, led to many conversations at home about the history of service in my family. This included my great-grandfather's service in World War I, both grandfathers' service during World War II and the Korean War, and my great uncle, Colonel Robert Mountel, who spent over 30 years in the Army. My uncle served in a variety of Special Forces roles and posts, including as Commander of the 5th Special Forces Group. He was my inspiration to pursue a career in national security, and he readily indulged and encouraged my growing interest as a child and young adult.

This passion for national security led me to work first with the Office of Naval Intelligence, and then at the Office of the Director of National Intelligence—or ODNI—where I have overseen the provision of broad intelligence support to Treasury, including with respect to Treasury's role as Chair of the Committee on Foreign Investment in the United States. I am currently responsible for leading the Intelligence Community's Economic Security and Financial Intelligence mission. In short, my team is responsible for ensuring that the IC is postured to support policy customers on issues such as: CFIUS reviews, export controls, telecommunications, sanctions implementation, and the rise of digital assets.

The position I am being considered for today, the Assistant Secretary for Treasury's Office of Intelligence & Analysis—or OIA—is perhaps one of the most unique roles in the IC. The Department of the Treasury is the only finance ministry in the world to have its own intelligence component. Though OIA may have been borne out of 9/11 and designed to play a key role in the U.S. Government's counter terrorism efforts, it is increasingly pivotal to our government's efforts to compete with China, and to shore up U.S. economic security and that of our allies.

Leading an organization with such a unique and critical responsibility is an opportunity I am eager to take on and one that I am prepared to lead drawing upon my decades of service and leadership in the IC.

If confirmed to the role of Assistant Secretary, I will strive to ensure OIA has the human capital and technology resources it needs to successfully execute its mission. "Intelligence integration" has been a central pillar and guiding principle of my career at ODNI. If confirmed, I intend to leverage that experience and ensure that OIA continues to lead when appropriate and partners with IC colleagues always.

My entire career has been in the IC, where I am privileged to work with extraordinarily committed and talented colleagues. I never imagined I would have the opportunity to be considered for this role, but I am deeply honored to be nominated and look forward to your questions.