

SELECT COMMITTEE ON INTELLIGENCE

UNITED STATES SENATE



QUESTIONNAIRE FOR COMPLETION BY
PRESIDENTIAL NOMINEES

**SELECT COMMITTEE ON INTELLIGENCE
UNITED STATES SENATE**

**QUESTIONNAIRE FOR COMPLETION BY
PRESIDENTIAL NOMINEES**

PART A - BIOGRAPHICAL INFORMATION

1. FULL NAME: Susan Monroe Gordon
OTHER NAMES USED: Susan Leslie Monroe (maiden name)
2. DATE AND PLACE OF BIRTH: July 21, 1958; Knoxville, Tennessee
CITIZENSHIP:
3. MARITAL STATUS: Married
4. SPOUSE'S NAME: James Caldwell Gordon, III
5. SPOUSE'S MAIDEN NAME IF APPLICABLE: N/A
6. NAMES AND AGES OF CHILDREN:

NAME

AGE

[INFORMATION REDACTED]

7. EDUCATION SINCE HIGH SCHOOL:

<u>INSTITUTION</u>	<u>DATES ATTENDED</u>	<u>DEGREE RECEIVED</u>	<u>DATE OF DEGREE</u>
Duke University	09/1976 – 05/1980	B.S.	1980

8. EMPLOYMENT RECORD (LIST ALL POSITIONS HELD SINCE COLLEGE, INCLUDING MILITARY SERVICE. INDICATE NAME OF EMPLOYER, POSITION, TITLE OR DESCRIPTION, LOCATION, AND DATES OF EMPLOYMENT).

<u>EMPLOYER</u>	<u>POSITION/TITLE</u>	<u>LOCATION</u>	<u>DATES</u>
National Geospatial-Intelligence Agency	Deputy Director	Springfield, VA	2015 – present
CIA Office of the Director	Special Assistant for Cyber and Director, Information Operations Center	Washington, DC	2014 – 2015
CIA Directorate of Support	Director	Washington, DC	2012 – 2014
CIA Directorate of Operations	Deputy Director, Information Operations Center	Washington, DC	2009 – 2012

CIA Directorate of Scientific and Weapons Research	Director, Office of Special Activities	Washington, DC	2007 – 2009
None	Unemployed	Vienna, VA	2005 – 2007
Self	Independent Contractor	Washington, DC	1999 – 2004
CIA Office of the Director	Special Assistant to DCI for Enterprise	Washington, DC	1998 – 1999
CIA Director of Science and Technology	Director, Office of Advanced Analytic Tools	Washington, DC	1996 – 1998
CIA Office of Scientific and Weapons Research	Various leadership positions	Washington, DC	1988 – 1995
CIA Office of Scientific and Weapons Research	Office of Development & Engineering, Program Manager	Washington, DC	1985 – 1988
CIA Office of Scientific and Weapons Research	Satellite Technical Analyst	Washington, DC	1982 -- 1985
CIA Office of Scientific and Weapons Research	Current Events Analyst	Washington, DC	1980 -- 1982

9. GOVERNMENT EXPERIENCE (INDICATE EXPERIENCE IN OR ASSOCIATION WITH FEDERAL, STATE, OR LOCAL GOVERNMENTS, INCLUDING ADVISORY, CONSULTATIVE, HONORARY, OR OTHER PART-TIME SERVICE OR POSITION. DO NOT REPEAT INFORMATION ALREADY PROVIDED IN QUESTION 8).

In addition to the above question 8, as an independent contractor, my sole client was the Central Intelligence Agency (CIA).

10. INDICATE ANY SPECIALIZED INTELLIGENCE OR NATIONAL SECURITY EXPERTISE YOU HAVE ACQUIRED HAVING SERVED IN THE POSITIONS DESCRIBED IN QUESTIONS 8 AND/OR 9.

I have been an intelligence officer for my entire professional career (with exception of time spent away raising my children). As a nearly 30-year career CIA officer, I served in numerous positions including as an analyst, a research scientist, and a program manager. I held multiple senior leadership positions in Analysis, Science and Technology, Operations, Support, and now, most recently as Deputy Director of a Department of Defense (DoD) Combat Support Agency—the National Geospatial-Intelligence Agency (NGA). My career in public service has afforded me tremendous experience and expertise in technical analysis, satellite and collection system design, information systems and technology, information operations (cyber), security, and geospatial intelligence. I have, over the course of my career, had the opportunity to work closely with all elements of the Intelligence Community (IC), with particular emphasis on the CIA, NGA, National Security Agency (NSA) and National Reconnaissance Office (NRO). I have had access to, and responsibility for, some of the nation's most sensitive programs. Further, I have established strong relationships with our industrial and academic partners, mostly recently through my participations on the boards of the Intelligence and National Security Alliance (INSA) and the United States Geospatial Intelligence Foundation (USGIF).

11. HONORS AND AWARDS (PROVIDE INFORMATION ON SCHOLARSHIPS, FELLOWSHIPS, HONORARY DEGREES, MILITARY DECORATIONS, CIVILIAN SERVICE CITATIONS, OR ANY OTHER SPECIAL RECOGNITION FOR OUTSTANDING PERFORMANCE OR ACHIEVEMENT).

Presidential Rank Award, Distinguished	2016
Presidential Rank Award, Meritorious	2014
Distinguished Intelligence Medal, CIA	2014
Director's Award, CIA	2013
Donovan Award for Excellence in Operations, CIA	2012
George Tenet Award for Leadership, CIA	2012
Distinguished Intelligence Medal, CIA	1999
Director's Award, CIA	1998
Director's Award, CIA	1996
Arthur S. Fleming Award	1995
(Top 10 Outstanding Federal Employees under 40)	

12. ORGANIZATIONAL AFFILIATIONS (LIST MEMBERSHIPS IN AND OFFICES HELD WITHIN THE LAST TEN YEARS IN ANY PROFESSIONAL, CIVIC, FRATERNAL, BUSINESS, SCHOLARLY, CULTURAL, CHARITABLE, OR OTHER SIMILAR ORGANIZATIONS).

<u>ORGANIZATION</u>	<u>OFFICE HELD</u>	<u>DATES</u>
USGIF	Board Member (advisory)	01/2015 – present
INSA	Board Member (advisory)	01/2015 – present

Of note, both positions are associated with my position as Deputy Director, NGA, and will end at the end of my tenure in that position.

13. PUBLISHED WRITINGS AND SPEECHES (LIST THE TITLES, PUBLISHERS, BLOGS AND PUBLICATION DATES OF ANY BOOKS, ARTICLES, REPORTS, OR OTHER PUBLISHED MATERIALS YOU HAVE AUTHORED. ALSO LIST ANY PUBLIC SPEECHES OR REMARKS YOU HAVE MADE WITHIN THE LAST TEN YEARS FOR WHICH THERE IS A TEXT, TRANSCRIPT, OR VIDEO). IF ASKED, WILL YOU PROVIDE A COPY OF EACH REQUESTED PUBLICATION, TEXT, TRANSCRIPT, OR VIDEO?

See Attachment 1

PART B - QUALIFICATIONS

14. QUALIFICATIONS (DESCRIBE WHY YOU BELIEVE YOU ARE QUALIFIED TO SERVE AS THE PRINCIPAL DEPUTY DIRECTOR OF NATIONAL INTELLIGENCE).

As noted in question 10, the nature of my nearly 30 years of public service provided me with the substantive foundation and the perspective to serve as the Principal Deputy Director for Intelligence (PDDNI). The positions I held spanned all the disciplines of intelligence, crossing the various "INTs" and mission areas within the IC.

I understand what it takes to provide relevant, sound analysis. I was involved with establishing intelligence requirements for major system acquisitions. I led or participated in some of the nation's most sensitive programs and understand the special oversight required. I developed and delivered information technology systems while bearing the responsibility for the protection of our own cyber systems. I understand the importance of support functions—from finance, to security, to facilities, to human resources—on a global scale. I have partnered with IC partners on various operations, including cyber activities, major system acquisition, or worldwide support. My most recent position as the Deputy Director of NGA has given me

unique, significant understanding of the intersection of combat support and strategic intelligence with IC elements resident within the DoD, like NGA, DIA and NSA.

I have a history of recognizing and supporting innovation, both in and out of government. As part of the CIA leadership team, I was responsible for the stand up of In-Q-Tel in 1999 to be a non-profit strategic investor and champion, bringing venture capital to cutting-edge technologies that could potentially support U.S. national security needs.

My greatest professional passion continues to be leading the women and men of the IC, which I have done throughout most of my time in intelligence. Our diverse workforce is the means to every end, and recognize that developing their capability, providing them opportunity, and ensuring their value is what will take us into the future.

In sum, my career has been made navigating those moments when existing capability isn't enough, when innovation is required, when sure action must result, and when none can go alone.

PART C - POLITICAL AND FOREIGN AFFILIATIONS

15. POLITICAL ACTIVITIES (LIST ANY MEMBERSHIPS OR OFFICES HELD IN OR FINANCIAL CONTRIBUTIONS OR SERVICES RENDERED TO, ANY POLITICAL PARTY, ELECTION COMMITTEE, POLITICAL ACTION COMMITTEE, OR INDIVIDUAL CANDIDATE DURING THE LAST TEN YEARS).

None

16. CANDIDACY FOR PUBLIC OFFICE (FURNISH DETAILS OF ANY CANDIDACY FOR ELECTIVE PUBLIC OFFICE).

None

17. FOREIGN AFFILIATIONS

(NOTE: QUESTIONS 17A AND B ARE NOT LIMITED TO RELATIONSHIPS REQUIRING REGISTRATION UNDER THE FOREIGN AGENTS REGISTRATION ACT. QUESTIONS 17A, B, AND C DO NOT CALL FOR A POSITIVE RESPONSE IF THE REPRESENTATION OR TRANSACTION WAS AUTHORIZED BY THE UNITED STATES GOVERNMENT IN CONNECTION WITH YOUR OR YOUR SPOUSE'S EMPLOYMENT IN GOVERNMENT SERVICE.)

- A. HAVE YOU OR YOUR SPOUSE EVER REPRESENTED IN ANY CAPACITY (E.G. EMPLOYEE, ATTORNEY, OR POLITICAL/BUSINESS CONSULTANT), WITH OR WITHOUT COMPENSATION, A FOREIGN GOVERNMENT OR AN ENTITY CONTROLLED BY A FOREIGN GOVERNMENT? IF SO, PLEASE FULLY DESCRIBE SUCH RELATIONSHIP.

No

- B. HAVE ANY OF YOUR OR YOUR SPOUSE'S ASSOCIATES REPRESENTED, IN ANY CAPACITY, WITH OR WITHOUT COMPENSATION, A FOREIGN GOVERNMENT OR AN ENTITY CONTROLLED BY A FOREIGN GOVERNMENT? IF SO, PLEASE FULLY DESCRIBE SUCH RELATIONSHIP.

No

C. DURING THE PAST TEN YEARS, HAVE YOU OR YOUR SPOUSE RECEIVED ANY COMPENSATION FROM, OR BEEN INVOLVED IN ANY FINANCIAL OR BUSINESS TRANSACTIONS WITH, A FOREIGN GOVERNMENT OR ANY ENTITY CONTROLLED BY A FOREIGN GOVERNMENT? IF SO, PLEASE PROVIDE DETAILS.

_____ No _____

D. HAVE YOU OR YOUR SPOUSE EVER REGISTERED UNDER THE FOREIGN AGENTS REGISTRATION ACT? IF SO, PLEASE PROVIDE DETAILS.

No

18. DESCRIBE ANY LOBBYING ACTIVITY DURING THE PAST TEN YEARS, OTHER THAN IN AN OFFICIAL U.S. GOVERNMENT CAPACITY, IN WHICH YOU OR YOUR SPOUSE HAVE ENGAGED FOR THE PURPOSE OF DIRECTLY OR INDIRECTLY INFLUENCING THE PASSAGE, DEFEAT, OR MODIFICATION OF FEDERAL LEGISLATION, OR FOR THE PURPOSE OF AFFECTING THE ADMINISTRATION AND EXECUTION OF FEDERAL LAW OR PUBLIC POLICY.

None

PART D - FINANCIAL DISCLOSURE AND CONFLICT OF INTEREST

19. DESCRIBE ANY EMPLOYMENT, BUSINESS RELATIONSHIP, FINANCIAL TRANSACTION, INVESTMENT, ASSOCIATION, OR ACTIVITY (INCLUDING, BUT NOT LIMITED TO, DEALINGS WITH THE FEDERAL GOVERNMENT ON YOUR OWN BEHALF OR ON BEHALF OF A CLIENT), WHICH COULD CREATE, OR APPEAR TO CREATE, A CONFLICT OF INTEREST IN THE POSITION TO WHICH YOU HAVE BEEN NOMINATED.

None

20. DO YOU INTEND TO SEVER ALL BUSINESS CONNECTIONS WITH YOUR PRESENT EMPLOYERS, FIRMS, BUSINESS ASSOCIATES AND/OR PARTNERSHIPS, OR OTHER ORGANIZATIONS IN THE EVENT THAT YOU ARE CONFIRMED BY THE SENATE? IF NOT, PLEASE EXPLAIN.

Aside from my continued Federal service within the U.S. government, yes.

21. DESCRIBE THE FINANCIAL ARRANGEMENTS YOU HAVE MADE OR PLAN TO MAKE, IF YOU ARE CONFIRMED, IN CONNECTION WITH SEVERANCE FROM YOUR CURRENT POSITION. PLEASE INCLUDE SEVERANCE PAY, PENSION RIGHTS, STOCK OPTIONS, DEFERRED INCOME ARRANGEMENTS, AND ANY AND ALL COMPENSATION THAT WILL OR MIGHT BE RECEIVED IN THE FUTURE AS A RESULT OF YOUR CURRENT BUSINESS OR PROFESSIONAL RELATIONSHIPS.

If confirmed, I would continue to serve as an employee of the U.S. government.

22. DO YOU HAVE ANY PLANS, COMMITMENTS, OR AGREEMENTS TO PURSUE OUTSIDE EMPLOYMENT, WITH OR WITHOUT COMPENSATION, DURING YOUR SERVICE WITH THE GOVERNMENT? IF SO, PLEASE PROVIDE DETAILS.

No

23. AS FAR AS CAN BE FORESEEN, STATE YOUR PLANS AFTER COMPLETING GOVERNMENT SERVICE. PLEASE SPECIFICALLY DESCRIBE ANY AGREEMENTS OR UNDERSTANDINGS, WRITTEN OR UNWRITTEN, CONCERNING EMPLOYMENT AFTER LEAVING GOVERNMENT SERVICE. IN PARTICULAR, DESCRIBE ANY AGREEMENTS, UNDERSTANDINGS, OR OPTIONS TO RETURN TO YOUR CURRENT POSITION.

It is my intent to retire from Federal Service.

24. IF YOU ARE PRESENTLY IN GOVERNMENT SERVICE, DURING THE PAST FIVE YEARS OF SUCH SERVICE, HAVE YOU RECEIVED FROM A PERSON OUTSIDE OF GOVERNMENT AN OFFER OR EXPRESSION OF INTEREST TO EMPLOY YOUR SERVICES AFTER YOU LEAVE GOVERNMENT SERVICE? IF YES, PLEASE PROVIDE DETAILS.

No

25. IS YOUR SPOUSE EMPLOYED? IF YES AND THE NATURE OF THIS EMPLOYMENT IS RELATED IN ANY WAY TO THE POSITION FOR WHICH YOU ARE SEEKING CONFIRMATION, PLEASE INDICATE YOUR SPOUSE'S EMPLOYER, THE POSITION, AND THE LENGTH OF TIME THE POSITION HAS BEEN HELD. IF YOUR SPOUSE'S EMPLOYMENT IS NOT RELATED TO THE POSITION TO WHICH YOU HAVE BEEN NOMINATED, PLEASE SO STATE.

Yes. My spouse is a CIA employee (1986 to present) within the Directorate of Science and Technology (DS&T). Given the oversight role the PDDNI traditionally holds as it relates to significant IC acquisition and investments, if confirmed, I will consult with the ODNI ethics officials to determine what, if any, steps are necessary to mitigate even the appearance of favoritism with regard to the programs he supports.

26. LIST BELOW ALL CORPORATIONS, PARTNERSHIPS, FOUNDATIONS, TRUSTS, OR OTHER ENTITIES TOWARD WHICH YOU OR YOUR SPOUSE HAVE FIDUCIARY OBLIGATIONS OR IN WHICH YOU OR YOUR SPOUSE HAVE HELD DIRECTORSHIPS OR OTHER POSITIONS OF TRUST DURING THE PAST FIVE YEARS.

<u>NAME OF ENTITY</u>	<u>POSITION</u>	<u>DATES HELD</u>	<u>SELF OR SPOUSE</u>
-----------------------	-----------------	-------------------	-----------------------

None

27. LIST ALL GIFTS EXCEEDING \$100 IN VALUE RECEIVED DURING THE PAST FIVE YEARS BY YOU, YOUR SPOUSE, OR YOUR DEPENDENTS. (NOTE: GIFTS RECEIVED FROM RELATIVES AND GIFTS GIVEN TO YOUR SPOUSE OR DEPENDENT NEED NOT BE INCLUDED UNLESS THE GIFT WAS GIVEN WITH YOUR KNOWLEDGE AND ACQUIESCENCE AND YOU HAD REASON TO BELIEVE THE GIFT WAS GIVEN BECAUSE OF YOUR OFFICIAL POSITION.)

As a senior government official, I received a variety of hats, mugs, photographs, and other non-reportable gifts and trinkets. Any reportable gift was listed in my agency disclosure reports, or paid for consistent with U.S. government ethics regulations.

28. LIST ALL SECURITIES, REAL PROPERTY, PARTNERSHIP INTERESTS, OR OTHER INVESTMENTS OR RECEIVABLES WITH A CURRENT MARKET VALUE (OR, IF MARKET VALUE IS NOT ASCERTAINABLE, ESTIMATED CURRENT FAIR VALUE) IN EXCESS OF \$1,000. (NOTE: THE INFORMATION PROVIDED IN RESPONSE TO SCHEDULE A OF THE DISCLOSURE FORMS OF THE

OFFICE OF GOVERNMENT ETHICS MAY BE INCORPORATED BY REFERENCE, PROVIDED THAT CURRENT VALUATIONS ARE USED.)

<u>DESCRIPTION OF PROPERTY</u>	<u>VALUE</u>	<u>METHOD OF VALUATION</u>
--------------------------------	--------------	----------------------------

Please see OGE-278.

29. LIST ALL LOANS OR OTHER INDEBTEDNESS (INCLUDING ANY CONTINGENT LIABILITIES) IN EXCESS OF \$10,000. EXCLUDE A MORTGAGE ON YOUR PERSONAL RESIDENCE UNLESS IT IS RENTED OUT, AND LOANS SECURED BY AUTOMOBILES, HOUSEHOLD FURNITURE, OR APPLIANCES. (NOTE: THE INFORMATION PROVIDED IN RESPONSE TO SCHEDULE C OF THE DISCLOSURE FORM OF THE OFFICE OF GOVERNMENT ETHICS MAY BE INCORPORATED BY REFERENCE, PROVIDED THAT CONTINGENT LIABILITIES ARE ALSO INCLUDED.)

<u>NATURE OF OBLIGATION</u>	<u>NAME OF OBLIGEE</u>	<u>AMOUNT</u>
-----------------------------	------------------------	---------------

Please see OGE-278

30. ARE YOU OR YOUR SPOUSE NOW IN DEFAULT ON ANY LOAN, DEBT, OR OTHER FINANCIAL OBLIGATION? HAVE YOU OR YOUR SPOUSE BEEN IN DEFAULT ON ANY LOAN, DEBT, OR OTHER FINANCIAL OBLIGATION IN THE PAST TEN YEARS? HAVE YOU OR YOUR SPOUSE EVER BEEN REFUSED CREDIT OR HAD A LOAN APPLICATION DENIED? IF THE ANSWER TO ANY OF THESE QUESTIONS IS YES, PLEASE PROVIDE DETAILS.

No

31. LIST THE SPECIFIC SOURCES AND AMOUNTS OF ALL INCOME RECEIVED DURING THE LAST FIVE YEARS, INCLUDING ALL SALARIES, FEES, DIVIDENDS, INTEREST, GIFTS, RENTS, ROYALTIES, PATENTS, HONORARIA, AND OTHER ITEMS EXCEEDING \$200. (COPIES OF U.S. INCOME TAX RETURNS FOR THESE YEARS MAY BE SUBSTITUTED HERE, BUT THEIR SUBMISSION IS NOT REQUIRED.)

2012	2013	2014	2015	2016
------	------	------	------	------

[INFORMATION REDACTED]

32. IF ASKED, WILL YOU PROVIDE THE COMMITTEE WITH COPIES OF YOUR AND YOUR SPOUSE'S FEDERAL INCOME TAX RETURNS FOR THE PAST THREE YEARS?

Yes

33. LIST ALL JURISDICTIONS IN WHICH YOU AND YOUR SPOUSE FILE ANNUAL INCOME TAX RETURNS.

Virginia

34. HAVE YOUR FEDERAL OR STATE TAX RETURNS BEEN THE SUBJECT OF AN AUDIT, INVESTIGATION, OR INQUIRY AT ANY TIME? IF SO, PLEASE PROVIDE DETAILS, INCLUDING THE RESULT OF ANY SUCH PROCEEDING.

No

35. IF YOU ARE AN ATTORNEY, ACCOUNTANT, OR OTHER PROFESSIONAL, PLEASE LIST ALL CLIENTS AND CUSTOMERS WHOM YOU BILLED MORE THAN \$200 WORTH OF SERVICES DURING THE PAST FIVE YEARS. ALSO, LIST ALL JURISDICTIONS IN WHICH YOU ARE LICENSED TO PRACTICE.

Not applicable

36. DO YOU INTEND TO PLACE YOUR FINANCIAL HOLDINGS AND THOSE OF YOUR SPOUSE AND DEPENDENT MEMBERS OF YOUR IMMEDIATE HOUSEHOLD IN A BLIND TRUST? IF YES, PLEASE FURNISH DETAILS. IF NO, DESCRIBE OTHER ARRANGEMENTS FOR AVOIDING ANY POTENTIAL CONFLICTS OF INTEREST.

No. I have ensured my financial holdings meet U.S. government ethics requirements, and I do not believe any current holdings would present a conflict of interest. If confirmed, I will execute and abide by an agreement with ODNI to avoid any conflicts of interest under the applicable statutes and regulations.

37. IF APPLICABLE, LIST THE LAST THREE YEARS OF ANNUAL FINANCIAL DISCLOSURE REPORTS YOU HAVE BEEN REQUIRED TO FILE WITH YOUR AGENCY, DEPARTMENT, OR BRANCH OF GOVERNMENT. IF ASKED, WILL YOU PROVIDE A COPY OF THESE REPORTS?

2016 Agency Financial Disclosure Report
2014 Agency Financial Disclosure Report
2012 Agency Financial Disclosure Report

I will provide copies upon request.

PART E - ETHICAL MATTERS

38. HAVE YOU EVER BEEN THE SUBJECT OF A DISCIPLINARY PROCEEDING OR CITED FOR A BREACH OF ETHICS OR UNPROFESSIONAL CONDUCT BY, OR BEEN THE SUBJECT OF A COMPLAINT TO, ANY COURT, ADMINISTRATIVE AGENCY, PROFESSIONAL ASSOCIATION,

DISCIPLINARY COMMITTEE, OR OTHER PROFESSIONAL GROUP? IF SO, PLEASE PROVIDE DETAILS.

No

39. HAVE YOU EVER BEEN INVESTIGATED, HELD, ARRESTED, OR CHARGED BY ANY FEDERAL, STATE, OR OTHER LAW ENFORCEMENT AUTHORITY FOR VIOLATION OF ANY FEDERAL STATE, COUNTY, OR MUNICIPAL LAW, REGULATION, OR ORDINANCE, OTHER THAN A MINOR TRAFFIC OFFENSE, OR NAMED AS A DEFENDANT OR OTHERWISE IN ANY INDICTMENT OR INFORMATION RELATING TO SUCH VIOLATION? IF SO, PLEASE PROVIDE DETAILS.

No

40. HAVE YOU EVER BEEN CONVICTED OF OR ENTERED A PLEA OF GUILTY OR NOLO CONTENDERE TO ANY CRIMINAL VIOLATION OTHER THAN A MINOR TRAFFIC OFFENSE? IF SO, PLEASE PROVIDE DETAILS.

No

41. ARE YOU PRESENTLY OR HAVE YOU EVER BEEN A PARTY IN INTEREST IN ANY ADMINISTRATIVE AGENCY PROCEEDING OR CIVIL LITIGATION? IF SO, PLEASE PROVIDE DETAILS.

No

42. HAVE YOU BEEN INTERVIEWED OR ASKED TO SUPPLY ANY INFORMATION AS A WITNESS OR OTHERWISE IN CONNECTION WITH ANY CONGRESSIONAL INVESTIGATION, FEDERAL, OR STATE AGENCY PROCEEDING, GRAND JURY INVESTIGATION, OR CRIMINAL OR CIVIL LITIGATION IN THE PAST TEN YEARS? IF SO, PLEASE PROVIDE DETAILS.

I was interviewed by the Senate Select Committee on Intelligence as part of its investigation into the events leading up to and during the 2012 terrorist attack on the U.S. temporary mission facility in Benghazi, Libya.

43. HAS ANY BUSINESS OF WHICH YOU ARE OR WERE AN OFFICER, DIRECTOR, OR PARTNER BEEN A PARTY TO ANY ADMINISTRATIVE AGENCY PROCEEDING OR CRIMINAL OR CIVIL LITIGATION RELEVANT TO THE POSITION TO WHICH YOU HAVE BEEN NOMINATED? IF SO, PLEASE PROVIDE DETAILS. (WITH RESPECT TO A BUSINESS OF WHICH YOU ARE OR WERE AN OFFICER, YOU NEED ONLY CONSIDER PROCEEDINGS AND LITIGATION THAT OCCURRED WHILE YOU WERE AN OFFICER OF THAT BUSINESS.)

No

44. HAVE YOU EVER BEEN THE SUBJECT OF ANY INSPECTOR GENERAL INVESTIGATION? IF SO, PLEASE PROVIDE DETAILS.

I have not been the subject of any such investigation. However, as a long-term government employee, organizations in which I have held supervisory or management positions have been the subject of routine Inspector General audits, reviews and inspections.

PART F - SECURITY INFORMATION

45. HAVE YOU EVER BEEN DENIED ANY SECURITY CLEARANCE OR ACCESS TO CLASSIFIED INFORMATION FOR ANY REASON? IF YES, PLEASE EXPLAIN IN DETAIL.

No

46. HAVE YOU BEEN REQUIRED TO TAKE A POLYGRAPH EXAMINATION FOR ANY SECURITY CLEARANCE OR ACCESS TO CLASSIFIED INFORMATION? IF YES, PLEASE EXPLAIN.

Yes, both counterintelligence and full-scope polygraphs consistent with my employment in the Central Intelligence Agency.

47. HAVE YOU EVER REFUSED TO SUBMIT TO A POLYGRAPH EXAMINATION? IF YES, PLEASE EXPLAIN.

No

PART G - ADDITIONAL INFORMATION

48. DESCRIBE IN YOUR OWN WORDS THE CONCEPT OF CONGRESSIONAL OVERSIGHT OF U.S. INTELLIGENCE ACTIVITIES. IN PARTICULAR, CHARACTERIZE WHAT YOU BELIEVE TO BE THE OBLIGATIONS OF THE OFFICE OF THE PRINCIPAL DEPUTY DIRECTOR OF NATIONAL INTELLIGENCE AND THE INTELLIGENCE COMMITTEES OF THE CONGRESS, RESPECTIVELY, IN THE OVERSIGHT PROCESS.

I strongly support congressional oversight of the intelligence committee by the appropriate committees of Congress.

In a broader sense, the budget and activities of the IC are necessarily withheld from public and media scrutiny, and so the oversight is left to appropriate committees of Congress. As such, it is incumbent on the IC to ensure those committees of jurisdiction, particularly the intelligence oversight committees, have the information and intelligence needed to conduct their oversight in a manner that provides public accountability and confidence that the men and women of the IC are engaged in activities that are legal, sanctioned, necessary for national security, efficient in their execution, and provide the appropriate privacy and civil liberties safeguards consistent with the law. As Chair of the IC Deputies Committee, the PDDNI has visibility into cross-cutting issues of the IC. If confirmed, I commit to keeping the intelligence committees fully and currently informed of intelligence activities as required by law, and support existing IC policy by demanding the same of other intelligence community elements.

More narrowly, the position of PDDNI oversees the day-to-day activities of all ODNI components. As such, the PDDNI is in the unique position to ensure that ODNI continues to be compliant with its statutory obligation to keep the congressional intelligence committees fully and currently informed of significant intelligence activities, anticipated activities, and failures. .

49. EXPLAIN YOUR UNDERSTANDING OF THE RESPONSIBILITIES OF THE PRINCIPAL DEPUTY DIRECTOR OF NATIONAL INTELLIGENCE.

The Principal Deputy Director of National Intelligence is responsible for assisting the DNI in fulfilling the various duties of the Director of National Intelligence as directed in statute, Executive Order, Presidential Memoranda, or policy. The PDDNI must step in to discharge all authorities and responsibilities of the DNI

when needed. Also, the PDDNI provides key direction to IC elements on via the IC Deputies Committee, driving the integration of the IC.

Additionally, the PDDNI serves as the "Chief Operating Officer" of the Office of the Director of National Intelligence, ensuring the ODNI is meeting its mission efficiently and appropriately.

Attachment 1 – Publications and Speaking Engagements

Product	Event Name	Event Date
CIA External Speaking Events		
Article & TPs	Keynote address at STEM Conference	9/28/2012
Article & TPs	NBC Sisterhood of Spies Interview	11/14/2013
Article	Moderator at CIA's 2014 National Security Conference at Georgetown University	6/11/2014
Video	Duke Alumni	10/31/2014
Video	Speaker at CIA's 2016 National Security Conference at George Washington University	9/20/2016
Video	ANGLE of Ascent Event	12/6/2016
NGA External Speaking Events		
Remarks	11th Countering WMD Global Synchronization Conference	2/18/2015
Remarks	AFCEA Industry Day	3/16/2015
Remarks	Mission Users Group Forum - Intelligence Integration -- Powered by ICITE	3/17/2015
Remarks	IC LGBTA Affinity Network March Meeting: NGA Defense	3/19/2015
Remarks	12th Annual Underground Facilities R&D Technical Conference	4/14/2015
Remarks	USGIF Dayton Workshop	4/21/2015
Talking Points	Women in Aerospace	5/5/2015
Remarks	IC Legal Conference	5/6/2015
Talking Points	GEOINTERaction Tuesday	5/12/2015
Remarks	3rd IC Women's Summit	5/13/2015
Remarks	2nd African American National Security & Intelligence Summit	6/13/2015
Remarks	Oak Ridge National Laboratory SAG Meeting	6/16/2015
Remarks	2015 GEOINT Cyber-C4I Summit	7/15/2015
Remarks	INSA IC Industry Day	7/16/2015
Remarks	Future Space Leaders Conference	7/16/2015
Remarks	Esri Defense Intel Executive Track (DIET)	7/21/2015
Remarks	Space and Missile Defense Symposium	8/12/2015
Remarks	DODIIS Worldwide Conference	8/24/2015
Talking Points	Executive Mosaics	9/15/2015
Remarks	Georgetown Joint Conference	9/24/2015
Talking Points	WashingtonExec	9/30/2015
Remarks	DHS Cybersecurity Awareness Month	10/1/2015
Remarks	DigitalGlobe Discussion	10/6/2015
Remarks	Amazon Web Services re:Invent	10/7/2015
Remarks	Esri Classified Day Welcome and Receiving of SAG Award	10/26/2015
Remarks	Buckhead Club Speakers Series	10/27/2015

Remarks	Business Executives for National Security (BENS)	10/28/2015
Remarks	Urban Atlanta Geospatial STEM Academy	10/28/2015
Remarks	Harvard National Security Fellow	11/3/2015
Remarks	Appalachian State Visit	11/12/2015
Remarks	SmallSat Workshop Classified Day	11/17/2015
Remarks	Geography 2050	11/20/2015
Remarks	IC Chief Human Capital Officer Summit	11/30/2015
Remarks	GEOINT Electro-Optical Technical Symposium (GEOTS)	12/7/2015
Talking Points	FWPC Women's Mentorship Initiative Kickoff	2/2/2016
Remarks	Non-Title 50 Conference	2/4/2016
Talking Points	Duke - Women in Foreign Policy	2/18/2016
Talking Points	UNC Student Lunch Engagement	2/18/2016
Remarks	Duke - Overcoming Obstacles	2/19/2016
Talking Points	NC State Student Engagement	2/19/2016
Remarks	Esri Federal GIS Conference	2/24/2016
Remarks	AFCEA Industry Day	3/16/2016
Remarks	National Counterintelligence and Security Conference	3/30/2016
Talking Points	GEOINT Symposium Sneak Peek	4/7/2016
Talking Points	GeoWomen 2016 Award	4/26/2016
Remarks	2016 Leadership Summit for Women in Security Careers Welcome (DD)	5/13/2016
Talking Points	GEOINT Symposium: YPG/NPN Luncheon	5/16/2016
Talking Points	INSA Acquisition Remarks	6/2/2016
Remarks	Data Analytics Conference	6/3/2016
Talking Points	2016 Annual IC Info Sharing Symposium Panel	6/6/2016
Remarks	In-Q-Tel/Silicon Valley Bank Discovery Event	6/15/2016
Remarks	DIA ICITE Day	6/20/2016
Remarks	AWS Public Sector Summit	6/20/2016
Remarks	IC Facilities and Logistics Conference	6/21/2016
Remarks	Advanced Campaign Cell Annual Review	6/29/2016
Remarks	IC Innovation Conference	7/6/2016
Remarks	NextGen Summit	8/2/2016
Remarks	Inaugural Insider Threat Awareness Event	8/15/2016
Remarks	WiSE Symposium	9/7/2016
Remarks	IARPA Seminar	9/19/2016
Talking Points	CIA-GWU Nat'l Security Conference	9/20/2016
Talking Points	DNI COCOM Panel	9/21/2016
Remarks	NASIC Federal Women's Program Career Development Seminar	9/28/2016
Remarks	Cybersecurity Awareness Month	10/6/2016
Remarks	STEM Conference	11/11/2016
Remarks	NYC TDY: Civic Hall Panel	11/17/2016
Talking Points	NYC BENS Luncheon	11/17/2016

Remarks	Geography 2050	11/18/2016
Remarks	AWS re:Invent	11/29/2016
Remarks	Consumer Electronics Show-Gov	1/8/2017
Remarks	Geocomputation Summit	2/14/2017
Remarks	FAGA Forum on Space Intelligence	2/15/2017
Remarks	National Missions Conference	2/22/2017
Remarks	Duke Recruiting Breakfast NYC	3/2/2017
Remarks	Duke Women at AU Law	3/4/2017
Remarks	South by Southwest	3/10/2017
Remarks	AFCEA Industry Day	3/14/2017
Remarks	Powering GEOINT Analytics	4/13/2017
Remarks	Duke Alumni Event Panel Discussion	5/22/2017
Remarks	GEOINT Symposium	6/5/2017
Remarks	Cipher Brief Annual Threat Conference	6/21/2017

AFFIRMATION

I, **SUSAN M. GORDON**, DO SWEAR THAT THE ANSWERS I HAVE PROVIDED TO THIS QUESTIONNAIRE ARE ACCURATE AND COMPLETE.

6 July 2017
(Date)

[\$ SIGNATURE]

(Signature)

[SIGNATURE]

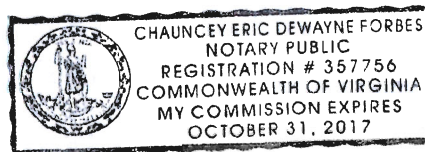
(Notary)

Commonwealth of Virginia
City/County of Fairfax

This instrument was acknowledged before me
on 21 day of July, 2017 by Susan Gordon

[SIGNATURE]

Chauncey E. ~~Wayne~~ Forbes Notary Public
My Commission # 756 Expires October 31, 2017



TO THE CHAIRMAN, SELECT COMMITTEE ON INTELLIGENCE:

In connection with my nomination to be the Principal Deputy Director of National Intelligence, I hereby express my willingness to respond to requests to appear and testify before any duly constituted committee of the Senate.

[SIGNATURE]

Signature

Date: 6 July 2017